taken an in-class equivalent, this represents an **increase of approximately $36,000 since last academic year in off-campus revenues produced by use of online courses**.

- o The Office of Admissions and Registrar implemented use of **electronic transcript delivery services** (via Avow, Inc.) resulting in savings equivalent to 0.25 FTE, approximately $13,000. This office also implemented an **online application process for graduation** and **eliminated the paper course offering schedule and replaced it with a smaller registration guide** which resulted in less handling of paper, reductions in FTE time, and other efficiencies.
- o Institute of Arctic Biology redesigned administrative services to **utilize online forms** for mail and procurement resulting in savings equivalent to 1 FTE.
- o The Office of Information Technology negotiated an **extended term contract for website content management** (Roxen) resulting in a savings of $46,000.
- o The Cooperative Extension Service (CES) utilized **online registration for many workshops and conferences** through the CES/SNRAS Business Office registration e.wf-1.15xtea rto lTT1 1 Tf r uthrc-5(v)11 Tfcan 4 l.o (n)11(S)4(o)9e d /TT1 1 Ttoo l-T4.44C 4(o)2 w fen-3(o)lTT1   y   Co

- o Office of the Vice Chancellor for Research: $175,000
- o Office of Admissions/Registrar: $60,000
- o International Programs: $150,000
- o Chukchi Campus: $112,000
- o Northwest Campus: $25,000
- o Arctic Region Supercomputing Center: 3 FTE reduced to 1 FTE for administration
- o Bristol Bay Campus: reduced 1 FTE and revised work schedules to maintain flexibility for student needs without incurred overtime wages

Utilities, Energy and Resource Conservation Efforts

Sustainability has been and continues to be a major initiative for UAF. Through the UAF Office of Sustainability, the Associated Students of UAF (ASUAF) student government organization and beyond, UAF has engaged in several actions in FY12 to **reduce waste and recycle, design green spaces, purchase wisely and shop local foods, educate people with regard to sustainability, and conserve energy**.

- UAF partnerships with student groups, the community, non-profit agencies, the private sector and the Cold Climate Housing Research Center have enabled UAF to **bring sustainable housing to the UAF campus. This Sustainable Village housing project, a product of a student design completion, will be available for student living in the Fall 2012**.

- The UAF Office of Sustainability, ASUAF, and Facilities Services managed recycling efforts on campus and within the community in FY12. **Between January and July 2012, UAF transported 84,169 pounds of cardboard and paper, 57,860 pounds of glass, 7,140 pounds of plastic, and 3,120 pounds of aluminum to K&K Recycling, Inc.**

- A **computer shutdown software program** (NightWatchman) funded by the Student Sustainability Fund and managed by the Office of Information Technology was installed in FY12. This program encompasses approximately 1600 Fairban)-4(ba)9(n)-4(rB)-3(C)4pus)-2(a)-2(nd w)5pa

in savings. UAF plans to sell this facility in FY13, and reinvest the proceeds to help address engineering facility obligations.

- UA has been working to **increase energy efficiency of buildings across the system**. Over the last twelve months all three MAUs performed **energy audits** on many campuses across the state through a competitive RFP process. The audits constituted a thorough study of the existing lights, fans, motors, HVAC systems, building envelopes and cooling in the buildings selected for review. The result of each energy audit is a design and firm bid to implement a recommended list of Energy Efficiency Measures (EEMs) that address specific energy issues within the buildings. Should these measures be performed by the audit consultant, the consultant will guarantee the savings to the University. This project will take the recommendations from the audits and implement them.
  - This project will implement the **Energy Efficiency Measures (EEMs) identified in the Investment Grade Energy Audits performed by Siemens Building Technologies**. Services to be performed include the installation, modification, and commissioning of new and existing energy systems, and verification and reporting of energy savings in ten buildings on the UAF main campus, and at community campuses. **A project goal is to meet or exceed an aggregate 12 year payback for the combined EEMs.**

- The Arctic Region Supercomputing Center retired over 50 computers from its "Midnight" system and replaced them with higher efficiency equipment.

sundry items. **In total over $1,500 was donated by Rural Student Services staff for student outreach activities.**

Outsource, Change in Service Models and Process Improvement

positions were eliminated in this reorganization, all units feel that internal efficiencies have been

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