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	vertical reductions, know that horizontal reductions will be minimized wherever possible.
	Please respond to the following items by 12:00 noon on April 18, 2019:
	<ol> <li>Facilities</li> <li>The VCAS will continue to work with all VCs to determine what building use can be</li> </ol>
	consolidated or suspended to find savings.  b. The VCAS will proactively work to reduce UAF's footprint by demolishing facilities that
	have a ratio of deferred maintenance to replacement cost of higher than 0.65. Five
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